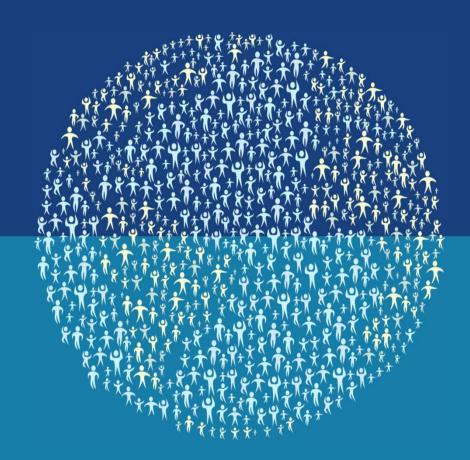


ASTM GROUP

Mediobanca Italian CEO Conference



Milan, 26 June 2018

ASTM GROUP

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ASTM GROUP

AGENDA

- 1. COMPANY PROFILE
- 2. FINANCIAL METRICS
- 3. PORTFOLIO REVIEW
- 4. STRATEGY



ASTM GROUP 1. COMPANY PROFILE **□ HISTORY** ☐ ASTM SNAPSHOT **□** PORTFOLIO

Foundation of S.A. Autostrada Torino-Milano in order to build up Turin-Milan motorway

1932

• October 25th, 1932: inauguration of Turin-Milan motorway

1969

• Company listing at Italian Stock Exchange (firstly in Turin stock exchange and the year after in Milan stock exchange)

1977

 Gavio Group entered in the toll road sector, buying a minority stake in Turin-Piacenza motorway

1984

• Gavio Group bought the first stake in Turin-Milan motorway

2002

• Starting the Company re-organization: ASTM concessions spin-off (SALT) and listing of SIAS



FROM 1928 TO TODAY

• Investment in Impregilo with a minority stake (10%) through IGLI and subscription of the capital increase to strengthen the company 2005

• Re-organization completed: concentration in SIAS Group of all toll road concessions whilst ASTM became a holding company 2007

• IGLI became the major shareholder of Impregilo (30%) 2011

• Exit from Impregilo (tendering the shares to Salini voluntary tender bid and €448m cashed

• Acquisition of Ecorodovias joint control (through IGLI): €476m for the 41% read through

Acquisition of ITINERA control

• Majority share-holding acquisition in Halmar International LLC: \$60m for the 50% of the Company

COMPANY PROFILE

2013

2016

2017

2015

Main Transaction

2002



Starting ASTM reorganization with SALT concession spin-off from ASTM and listing of SIAS

2005-2012



2005: Initial investment €37m through 30% of IGLI 2012: turnaround completed and acquisition of 100% of IGLI with a cash-out of €176m

2007



Re-organization completed: all toll-road concessions below SIAS umbrella 2013





After having bought 100% of IGLI during the turnaround of the company, delivered the Impregilo shares to Salini tender and cashed in: €478m

2015



Invested €476m through the vehicle IGLI (60% ASTM-40% SIAS) in order to take Primav co-control

2016



Acquisition of control of Itinera through a capital increase reserved by Argo Finanziaria 201



\$60m for the 50% of the 5° EPC New York operator

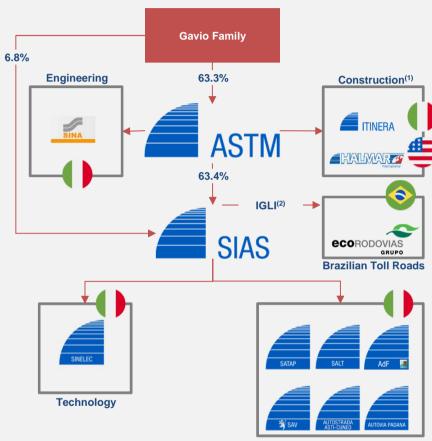


COMPANY PROFILE

GROUP STRUCTURE



ASTM TODAY



Italian Toll Roads

1)ITINERA owned by ASTM (66%) and SIAS (34%); Halmar controlled by ITINERA (50%) 2)Ecorodovias owned by ASTM and SIAS (49.21%) through IGLI (60% ASTM and 40% SIAS)

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COMPANY PROFILE

ASTM SNAPSHOT (2017 FIGURES)

2

Investments in listed assets (SIAS and Ecorodovias)

€1.9bn

Market Capitalization (June 22th 2018)

0.469€

Dividend per Share (DPS)

2.4%

Dividend Yield (June 22th 2018)

€1,436m

Revenues

€719m

EBITDA

€150m

Group Net Income €533m

Funds From Operations (FFO)

€4.3bn

Capital Employed

€1.3bn

Net Financial Position (1,85x EBITDA)

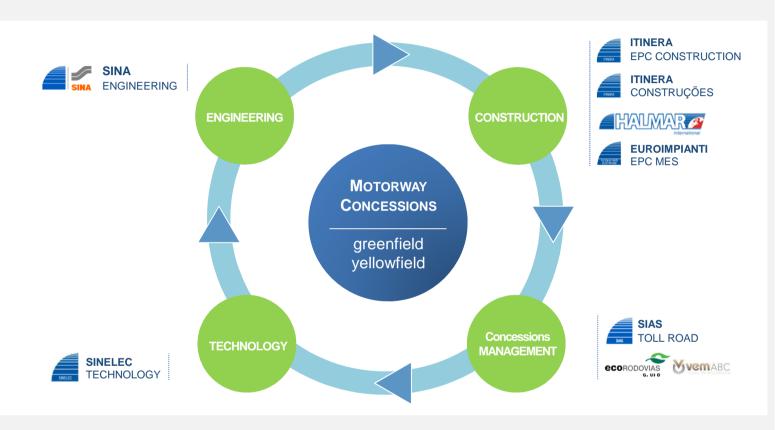
€3.0bn

Equity



COMPANY PROFILE

A DIVERSIFIED AND SYNERGIC PORTFOLIO



... covering the entire value chain:

ORIGINATION FINANCING DEVELOPMENT OPERATIONS DIVESTMENT



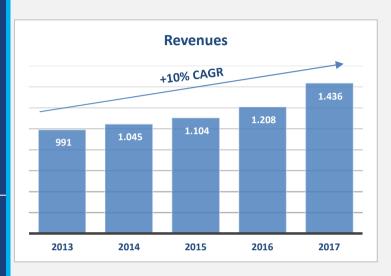
2. FINANCIAL METRICS

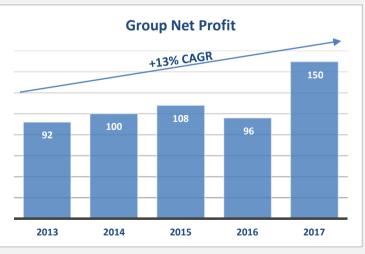
- ☐ HISTORICAL FINANCAL PERFORMANCE
- **MATURITY DEBT PROFILE AND LIQUIDITY**

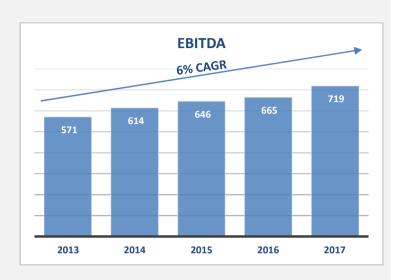


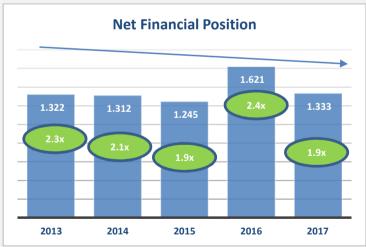
FINANCIAL METRICS

HISTORICAL FINANCIAL PERFORMANCE











FINANCIAL METRICS

IQ18 HIGHLIGHTS

Toll Road

- <u>Italy</u>: **revenues reached €242m (+6%)** with a traffic increase of +3.09%⁽¹⁾ (light vehicles +1.41%, heavy vehicles +7.62%)
- Brazilian: revenues amounted to R\$695m with a traffic growth of +2.0%

Construction

- Construction revenues were €107m
- Backlog achieved €4.1bn (of which 59% abroad)

ASTM Group net debt amounted to €1,640m

(1) -0.64% on the same 2017 perimeter (without Autovia Padana): -1.79% light vehicles, +2.48% heavy vehicles



FINANCIAL METRICS

MATURITY DEBT PROFILE AND LIQUIDITY as of 31Mar18

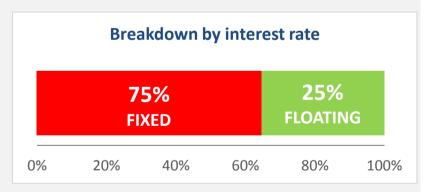
GROUP DEBT: €3.0bn

- Weighted average maturity:c.6.5 years
- Total committed ASTM Group financial debt (excl. SIAS Group): €105mln
- **75%** of debt is at fixed rate



SOURCES OF FUNDING: €2.7bn

€ in millions	31Mar 18
Cash and Cash Equivalent	1,500
Committed undrawn capex facilities [at SIAS level]	423
Committed undrawn back up facilities [at SIAS level]	80
Committed undrawn capex facilities [at ASTM level]	30
Committed undrawn back up facilities [at ITINERA level]	8
Committed undrawn credit lines	541
Uncommitted undrawn credit lines	666
Total undrawn credit lines	1,207
TOTAL	2,707





SIAS

Industrial holding operating in toll motorways management, information technology applied to the transports and maintenance



SIAS

Motorways



Technology



Telematic and ICT systems applied to transport and civil engineering infrastructures

KEY HIGHLIGHTS

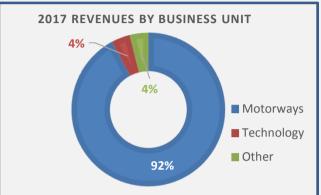
- Strong financial performance in 2017, driven by Motorways Sector (+5% in terms of revenues)
- Margin improvement: EBITDA to €704m (+7%)
- Improvement efficiency
- Significant net profit increase, reaching €238m (+49%)
- Generation of positive operating cash flows (€517m, +9%)
- 2017 dividend per share: €0.35 per share (+9%)
- Net debt reduction at €1,308m, or -21% (net debt/EBITDA: 1.86x)



PORTFOLIO REVIEW

SIAS FINANCIAL PERFORMANCE

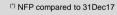






IQ18 Highlights

€ in millions	IQ17 ^(*)	IQ18	Chg.%
Net Toll Road Revenues	221	234	+6%
Royalties	7	8	+9%
Toll Road Revenues	228	242	+6%
NFP	1,308	1,557	+19%





- IQ18 Toll Road revenues increased by €13m(+6% vs. IQ17), mainly driven by the contribution of Autovia Padana (+€5m) and tariffs / traffic mix change (+€8m)
- In January issued €550m of 10 years senior secured bond (1,625% coupon)
- In April EU approval on the Cross Financing Satap A4 – Asti-Cuneo A33
- > New kilometers under management: 1,423km (+89Km)



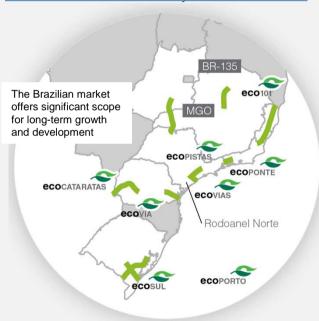
PORTFOLIO REVIEW

ECORODOVIAS

One of Brazil's infrastructure groups. Its portfolio includes 10 highway concessions and one port asset



Motorways



KEY HIGHLIGHTS

- Strong financial performance in 2017: revenues growth by 10% vs. 2016
- 2017 EBITDA reached R\$1,749m (+15%)
- Strong net income improvement in 2017, achieving R\$400m (+48%)
- Generation of positive operating cash flows in 2017 (R\$1.3bn, +14%)
- 2017 dividend per share: R\$0.61 per share (+36%)
- 31Dec17 net debt stable at R\$4.3bn (net debt/EBITDA improved from 2.8x to 2.5x)



PORTFOLIO REVIEW

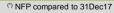
ECORODOVIAS FINANCIAL PERFORMANCE



R\$ in millions	2013	2014	2015	2016	2017	2013-2017 CAGR
Revenues	2,372	2,442	2,573	2,378	2,614	+3%
EBITDA	1,248	1,286	1,422	1,520	1,749	+9%
EBITDA %	53%	53%	55%	64%	67%	+14ppt
Net profit	376	261	109	270	400	+2%
NFP	2,680	3,732	4,456	4,272	4,321	+1,641
NFP/EBITDA	2.0x	2.4x	3.1x	2.8x	2.5x	+0,5x

IQ18 Highlights

R\$ in millions	IQ17	IQ18 ^(*)	Chg.
Highway Concession	658	695	+6%
EBITDA	443	490	+11%
EBITDA %	71%	74%	+3ppt
Net profit	98	147	+50%
NFP	4,202	4,406	+5%
NFP/EBITDA	2.7x	2.5x	(0,2x)





- <u>IQ18 EBITDA</u> margin improvement reflected the strategy of improving operating efficiencies
- IGLI bought a further 2,48% of Ecorodovias on the secondary market
- Ecovias signed an amendment with Artesp, which included additional capex for R\$270m in change of concession period extension by c.8 months
- 3 new concessions awarded in 2018: (i) Rodoanel Norte (48Km); (ii) MGO (437Km) and (iii) BR-135 (364 Km) -> +3 years and 5 motnhs
- ➤ New average duration: 17y 7m
- New kilometers under management: 2,640km (+850Km)



PORTFOLIO REVIEW

ITINERA

In the EPC Contractor sector the Group operates through Itinera, one of the leading Italian company in this business segment. Key player in the creation of large infrastructural works and civil and industrial buildings, as well as in the development of PPP concession projects

Worldwide presence directly or through its subsidiaries

- Europe
- South Africa
- Middle EastLatin America
- United States







Itinera Construcoes

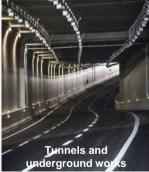




Business Segments

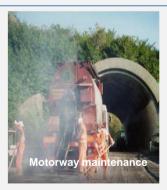














PORTFOLIO REVIEW

ITINERA FINANCIAL PERFORMANCE





2017 Itinera turnaround completed

€ in millions	2016	2017
Revenues	385.8	404.7
EBITDA	26.5	23.5
EBITDA %	6.9%	5.8%
Net profit	5.9	4.7
NFP	7.7	20.8
NFP/EQUITY	0.00x	0.06x

Backlog as of 31Mar18: €4.1m



IQ18 Highlights

- Revenues amounted to €107m
- Backlog achieved €4.1bn (of which 59% abroad)
- Outstanding bids: **€3.1bn** (of which **89% abroad**)
- Net debt amounted to €76.7m



PORTFOLIO REVIEW

ITINERA INTERNATIONAL EXPANSION





ABU DHABI
ALGERIA
AUSTRIA
BOTSWANA
BRAZIL
DENMARK
DUBAI
ITALY
KENYA

KUWAIT NORWAY OMAN ROMANI SAUDI ARA SWEDEN SOUTH AFRICA USA ZAMBIA





PORTFOLIO REVIEW

ITINERA THE PRESENCE IN THE USA



HALMAR INTERNATIONAL

ONE OF THE TOP 5 CONSTRUCTION COMPANIES IN THE NEW YORK CITY AREA











Railways







ASTM

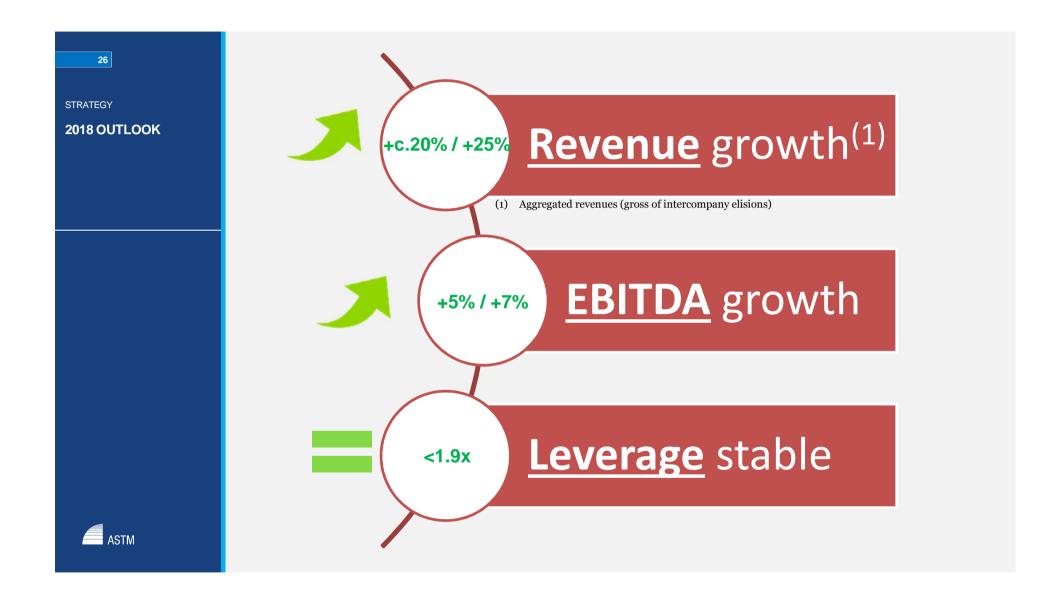


☐ KEY STRATEGIC DRIVERS

□ 2018 OUTLOOK



New Model of 25 Organization, Process Innovation Efficiency, and Savings STRATEGY Simplification & Synergy **KEY STRATEGIC DRIVERS CREATING** Exploit **Skills** Growth & Strategic multiplying Geographical Partnerships **Opportunities** Diversification **VALUE** Focus on Core Business, Exposure to different Geographies, **Expansion** of current Portfolio **Shareholders** Remuneration Sustainable growth and **ASTM** increasing remuneration





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